CCU Regular Board Meeting

Presentation to:

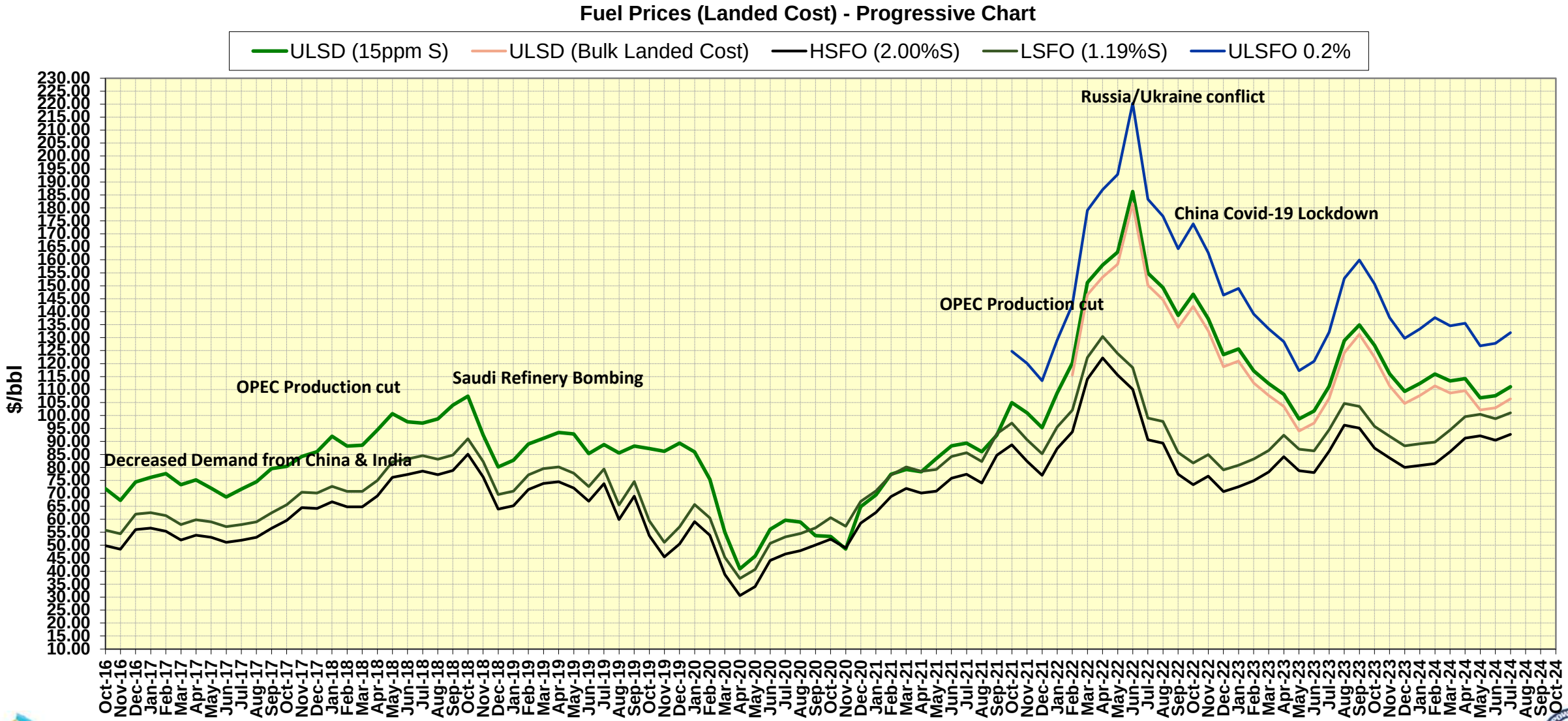
Consolidated Commission on Utilities
July 23, 2024

GM REPORT

General Manager's Report

GPA Fuel Landed Cost (Per Barrel as of July 15, 2024)

ULSRFO 0.2% $131.90 **ULSD Bulk** $106.43



General Manager's Report

PUC Update:

GPA Docket Approved - **May 30, 2024** Regular Meeting

- GPA Docket No. 24-17: Month-to-Month Extension for Professional Printing, Mailing, Processing and Other Services Due to Ongoing Litigation
- GPA Docket No. 24-18: Guam Power Authority and Guam Waterworks Authority Merchant Banking Services Contract
- GPA Docket No. 24-19: Application of the Guam Power Authority to Approve a Bond Issuance to Refinance a Portion of the Outstanding Revenue Bonds

To be heard 07/25/2024 Meeting:

- GPA Docket No. 24-16: Guam Power Authority Energy Conversion Agreement (ECA) Amendment for the Ukudu Power Plant
- GPA Docket No. 24-20: Guam Power Authority's Levelized Energy Adjustment Clause (LEAC) Period: 08/01/2024 -01/31/2025

Dockets Pending PUC Review:

- GPA Docket 24-03, Petition to Review 12 G.C.A. §8502 (c)(2)(B) relative to Net Metering.

NOTE: There was no June 2024 meeting

General Manager's Report

Customer Assistance

Prugråman Ayuda Para I Taotao-Ta Energy Credit

- Public Law 37-104, formerly known as Bill No. 277-37, was signed into law on June 5, 2024. This marks the 5th extension to the Energy Credit Program.

No.	Bill No.	Public Law No.	Date Signed	Amount	Start	End
1	325-36	36-106	07/27/2022	$500	JUL 2022	NOV 2022
2	357-36	36-123	12/17/2022	$500	DEC 2022	APR 2023
3	83-37	37-16	05/22/2023	$500	MAY 2023	SEP 2023
4	173-37	37-49	11/10/2023	$300	OCT 2023	DEC 2023
5	208-37	37-66	02/26/2024	$300	JAN 2024	MAR 2024
6	277-37	37-104	06/05/2024	$600	APR 2024	SEP 2024
				$2,700		

- Bill No. 277-37 initially requested for a three-month extension (April, May, June) but was later amended to a six-month extension (to include July, August, and September) totaling $600 in energy credits for GPA customers.
- GPA received three allotments for the energy credit program just days apart and were immediately applied to all active accounts:
  - First $100 energy credit (April 2024) received and applied on Thursday, June 13, 2024.
  - Second $100 energy credit (May 2024) received and applied on Friday, June 21, 2024.
  - Third $100 energy credit (June 2024) received and applied on Thursday, June 27, 2024.

General Manager's Report

Customer Assistance *(continued)*



<u>Emergency Rental Assistance Program (ERA)</u>

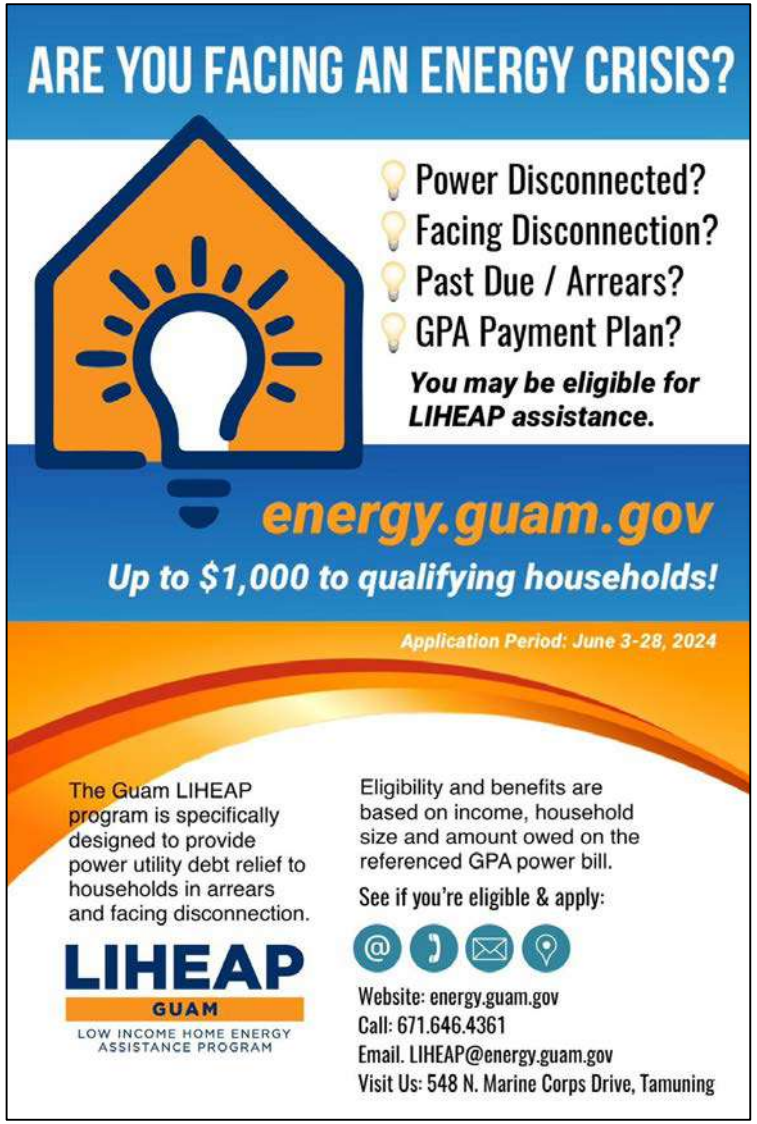
- $184,139.95 was applied to qualified ratepayer accounts [Batch 307 - 315] from May through July 12, 2024, totaling $7,127,630.37 since the program's inception.

General Manager's Report

Customer Assistance *(continued)*

Low Income Home Energy Assistance Program (LIHEAP)

- Guam Department of Public Health and Social Services (DPHSS) was awarded $1 million dollars for the Low Income Home Energy Assistance Program and the Guam Energy Office (GEO) is a sub-recipient, that will lead the implementation and execution of the program.
- The Guam LIHEAP program is specifically designed to provide power utility debt relief to households in arrears and facing disconnection.
- LIHEAP provides a one-time payment of up to $1,000 to qualifying households facing energy crisis.
- Initial application period for LIHEAP was held from June 3 to June 28, 2024 and as of July 2, 2024, $160,257.00 has been applied to qualified ratepayers accounts [Batch 1 – 3].
- Cycle 2 application period is now open from July 8, 2024 to August 2, 2024.



General Manager's Report

Customer Engagement & Community Outreach

School Outreach: **Agueda Johnston Middle School – Health, College & Career Readiness Day May 20, 2024**

- The event was divided into two parts which offered classroom presentations and a static display/demonstration featuring personal protective equipment (PPE) and 2 GPA bucket trucks.
- Generation personnel John Reyes and Paul Munoz provided students with insights on a career in Generation. The team also brought a graphic video display which demonstrated how steam-powered generation works.
- Luana Meno from the Human Resources Office discussed some of the careers, apprenticeship programs and internships available at GPA such as linemen, engineers, accountants, etc…
- Victor Torres from SPORD delivered a brief STEM Kit demonstration which showcased two types of renewable energy – solar and wind.
- T&D crew consisting of Jacob Gumataotao, Jason Castro, Cecilia Evangelista and Kevin Aguigui discussed their duties and responsibilities as Linemen. The team provided a hot-dog demonstration on electrical safety which showed students the harmful effects electricity causes on human skin without the use of safety gear, this included a PPE demonstration. To wrap up the static display demonstration, the team showed how to properly ascend in a bucket truck.
- Communications personnel discussed energy-efficiency, power conservation tips along with the "Beat the Peak" campaign.
- AJMS students ranging from grades 6th through 8th grade that visited the GPA static display received GPA promotional items.









General Manager's Report

Workforce Succession & Planning Updates



APPRENTICE

5th Cycle – Completed Oct 2023

6th Cycle – Completion Oct 2024

7th Cycle – Onboard April 2024



INTERNSHIP

Extended Terms and Internship Areas

-Cybersecurity
-Human Resources
-Finance
-Engineering
-Administrative

Summer Interns: June – July 2024

UOG partnership in progress



IN-HOUSE TRAINING

1st cycle – Trainees complete in year 2; Estimated Completion by Mar 2025

2nd cycle – Recruitment in progress

General Manager's Report

DSM Online Report – April 2024

OVERALL COUNTS

Month	ALL			COMMERCIAL			RESIDENTIAL		
	Applications	Equipment	Rebates	Applications	Equipment	Rebates	Applications	Equipment	Rebates
FY-2022*	696	838	$ 196,075	7	9	$ 1,950	689	829	$ 194,125
FY-2023	5,721	6,922	$ 1,621,850	67	86	$ 19,350	5,654	6,836	$ 1,602,500
Oct-23	416	505	$ 115,250	7	9	$ 1,800	409	496	$ 113,450
Nov-23	450	554	$ 128,500	4	5	$ 700	446	549	$ 127,800
Dec-23	389	477	$ 111,650	7	9	$ 1,950	382	468	$ 109,700
Jan-24	442	532	$ 125,800	3	3	$ 2,550	439	529	$ 123,250
Feb-24	321	392	$ 101,525	6	7	$ 5,450	315	385	$ 96,075
Mar-24	391	506	$ 118,400	5	5	$ 2,000	386	501	$ 116,400
Apr-24	433	508	$ 112,950	6	6	$ 800	427	502	$ 112,150
May-24	443	549	$ 126,150	4	4	$ 600	439	545	$ 125,550
Jun-24									
Jul-24									
Aug-24									
Sep-24									
TOTAL	9,702	11,783	$ 2,758,150	116	143	$ 37,150	9,586	11,640	$ 2,721,000

AVERAGES

As of May-24	ALL		COMMERCIAL		RESIDENTIAL	
	Applications	Equipment	Applications	Equipment	Applications	Equipment
Rebates	$ 284	$ 234	$ 320	$ 260	$ 284	$ 234
Applications	441	536	5	7	436	529

** DSM Online went live on 8/17/22. FY2022 Figures are from 8/17/2022 to 9/30/2022 only.*
Large Commercial, Government, Prepaid, and Inactive accounts are still tracked and processed manually.
Paper applications are NOT INCLUDED with these counts.

General Manager's Report

New Power Plant Update: GPA Activities

Completed:

- ECA Amendment: Signed on March 17, 2021.
- Resolution on Section 106 process between Navy/SHPO/GPA (cultural process)
- Archaeological Inventory Survey of Ukudu Site
- Cultural Survey for boring scope fuel/water/power project areas (outside of plant)
- Baseline noise study for Piti 41 MW diesel generator plant site.
- Water Supply and Discharge Agreement signed.
- Approval of research design for boring of proposed site in Piti for diesel generator relocation
- Approval of Archaeological Monitoring & Discovery Plan for pipeline construction
- Public Law 36-91 was signed on 4/11/22 for exemption of construction of Reserve Facility in Piti.
- GHPO Concurrence of Section 106 of the bull cart trails
- Land Lease Agreement was signed by Governor, Lt. Governor and Attorney General on July 6, 2022
- Geotechnical boring test report at the Piti site completed.
- GPA approves remaining Phase 5 & 6 construction permits.
- GPA obtains MEC specialist for construction support at Nimitz allowing excavation to resume on Nov. 1, 2022
- GPA obtains easement to avoid Chaot river area near Route 4 in Sinajana for pipeline construction.
- GPA provides notice to Navy of work starting on the bullcart trails along the pipeline route after Navy NEPA process.
- GPA obtains signage requirements for bullcart trails from Navy.
- CCU officially approves cancellation of Reserve Facility.
- Governor visits plant site on Feb. 2, 2023
- GPA obtains GEPA approval for Land Use Control Work Plan.
- PUC officially approves cancellation of Reserve Facility.
- GPA received overview of commissioning plan from GUP commissioning team on Apr. 12, 2023.
- GPA met with GUP/DUP on Jun 7th, 2023 to discuss the impact of Typhoon Mawar and the actions required to mitigate the damage.
- GPA and GUP reached an agreement on Dec. 6th, 2023 to establish the new Required Commercial Operation Date (RCOD) for Sep. 30th, 2025.
- CCU officially approves Ukudu Power Plant ECA Amendment on March 26th, 2024
- GPA signed side letter agreeing to the September COD on June 4th, 2024
- GPA & GUP energized Harmon Substation (H-503) on June 25th, 2024

General Manager's Report

New Power Plant Update: GPA Activities (continued)

Ongoing / Pending:

- Archaeological & Cultural Requirements:
  - ✓ Archaeological monitoring for pipeline construction work (Chaot & Nimitz areas).
  - ✓ Archaeological monitoring is nearly completed for all required areas.
  - ✓ Archaeological monitoring is completed for all pipeline work. GPA assessing if further monitoring is required in additional areas.
- Water & Wastewater Requirements:
  - ✓ Change of Law issues due to update GWA NPDES permit affecting discharge of wastewater from cooling system. Follow-up with GWA on the NPDES permit modification.
- Construction Permit & Drawing Reviews:
  - ✓ Interconnection and pipeline design documents are being reviewed for approval.
  - ✓ GPA and GWA are reviewing Reuse Water System drawings for the work at the Northern District Wastewater Treatment Plant.
- Reserve Facility:
  - ✓ Reviewing draft ECA amendment provided by GUP
- Other:
  - ✓ Monthly project reviews including Project Schedule.
  - ✓ Weekly meetings on contract items and ongoing construction activities and pending issues
  - ✓ Coordination with Navy on excavation activities for pipeline construction
  - ✓ Coordination with GUP/DUP on construction activities within Harmon Substation
  - ✓ GPA is assisting DUP with work within Harmon Substation
    - ✓ GPA work includes installation of line guards, outage coordination, providing materials, stringing transmission lines, etc.
  - ✓ GPA T&D has nearly completed stringing transmission lines from Harmon Substation to Ukudu AIS

General Manager's Report

New Power Plant Update: GUP Activities (Contractor)

Typhoon Mawar Restoration:

- DUP structural engineer arrived on island Jun. 7th, 2023 to perform damage assessment.
- Switchgear and HRSG technical advisors arrived on island on Jun. 8th, 2023 to assess extent of the damage.
- GUP is requesting for a 14.5 month extension to the required Commercial Operation Date.
- GUP reviewing treated water tank demolition plan.
- Completed demolition of fire-water tank.
- GUP finalizing decision for MV switchgear repair/replacement.
- Demolition of all damaged ULSD and treated water tanks are completed. DUP has resumed vertical welding of tank walls.
- Tank Restoration Progress (as of June 30, 2024):
    - All Treated Water Tanks and ULSD Tanks are 100% restored.

Completed:

- EPC Contract – Doosan
- Height Variance for Ukudu Site
- Financing Contracts Signed – Equity Bridge Loan in place. Senior loan requires air permit and land lease legislation for funds drawdown.
- Down payment to Siemens to secure Turbine Order (long lead item)
- Survey Maps for land lease recorded at Dept. of Land Management
- Phase I for Ukudu Plant construction permit approved. Foundation work is ongoing.
- GUP issues Notice to Proceed to EPC on May 31, 2022.
- Land Lease Agreement was signed by Governor, Lt. Governor and Attorney General on July 6, 2022
- GEPA approves and issues Ukudu Air Permit on 7/20/22 during construction ground breaking ceremony.
- KEPCO/GUP achieves financial close on September 30, 2022.
- Obtained DPW heavy haul permit on Feb. 3, 2023
- Delivered letter to GPA for review requesting additional compensation for increased costs and delays.
- Completed all heavy haul transports on Apr. 24th, 2023.
- Obtained permit approval for reuse water pipeline installation from DPW and GEPA.
- GUP/DUP presented Route 16 work plan to DPW on Nov. 2nd, 2023.
- GUP/DUP submitted complete package requested by DPW for the Route 16 permit on Dec. 13, 2023.
- GUP has acquired all Highway Encroachment Permits for each segment along Route 16.
- GUP/DUP has completed hydro-testing both ULSD Tanks.

General Manager's Report

New Power Plant Update: GUP Activities (Contractor)

Ongoing / Pending: *(continued)*

Construction
- Power Plant – All 6 phases of plant building construction permits were issued by Oct. 2022.
- Pipeline –
  - Construction of above-ground pipeline pedestals is ongoing
  - Excavation has started on Route 34..
  - Began construction on Route 16 on Jan. 26,2024
  - Excavation began near the Barrigada Post Office on Feb. 12, 2024.

Transmission Line
- Design and material specifications under review.
- Anticipating construction early 2023 pending permit approval.
- Cleared area between Harmon Substation and Ukudu Plant for new transmission lines.
- Pole foundation work is completed within Harmon Substation.
- Installation of transmission line between Harmon Substation and Ukudu Plant is ongoing.

Existing Pipeline Cleaning & Demolition
- GPA continues to work with GEPA on a Land Use Control document regarding Route 16 (Airport) to Route 34 abandonment plan.

Reserve Facility
- Provided draft ECA amendment to GPA.

Schedule Update
- GUP submitted updated schedule on Sep. 13, 2023 with a Jan, 2026 Commercial Operation Date
- GUP submitted "accelerated" schedule on Sep. 13, 2023 with a Sep, 2025 Commercial Operation Date
  - GPA is reviewing GUP's $12 million dollar request to accelerate schedule
  - The new COD has been agreed to by GPA and GUP. Pending ECA amendment approval from PUC.

Transportation Logistics
- EPC continues to work with DPW on transport plan from Port to Ukudu site.
- Bridge analysis dictating required transport equipment.
- Temporary bridge delivered as required by DPW as backup for any bridge damage due to limited alternate routes in some areas.
- Transportation will take several hours over several days to move HRSG modules and will affect traffic during movement.
- Weekly meetings being held to discuss plans and requirements.
- 25 heavy cargo movements expected thru April 2023
- Demonstration of the Self-Propelled Modular Transporter (SPMT) was provided to DPW, GUP, DUP and GPA representatives on Oct. 27 at the Port.
- First heavy cargo shipment arrived on Guam on Nov. 2 which contains the 12 HRSG modules. It is being stored at the Port.
- Doosan team has hired media group to provide public outreach.
- Heavy haul transportation ongoing. First transport began Feb 4th.
- Painting of newly constructed medians is completed.

General Manager's Report

Ukudu Power Plant Construction Status

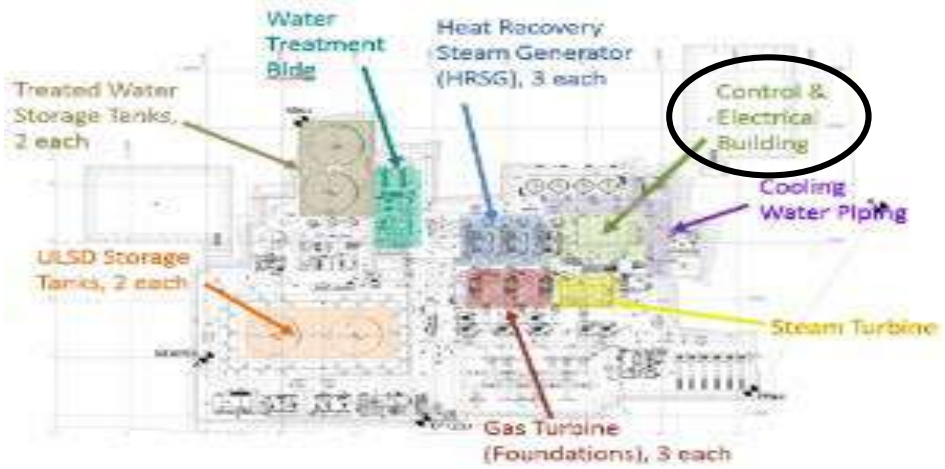
Plant construction progresses steadily. Major Ongoing work includes: Restoration of ULSD and Treated Water tanks, cable pulling & termination work, and Cooling Tower fan deck assembly & erection.

Actual accumulated progress including Engineering, Procurement, and Construction: **88.35%**
(as of June 30, 2024)



General Manager's Report

Ukudu Power Plant Construction Status



Control Room



Control & Electrical Building



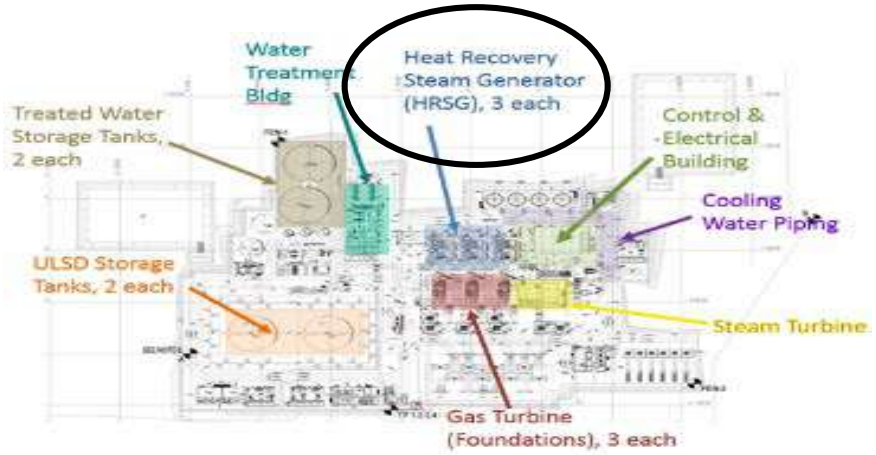
MV Switchgear Area



General Manager's Report

Ukudu Power Plant Construction Status

Heat Recovery Steam Generator (HRSG)



Pipe installation work is in progress



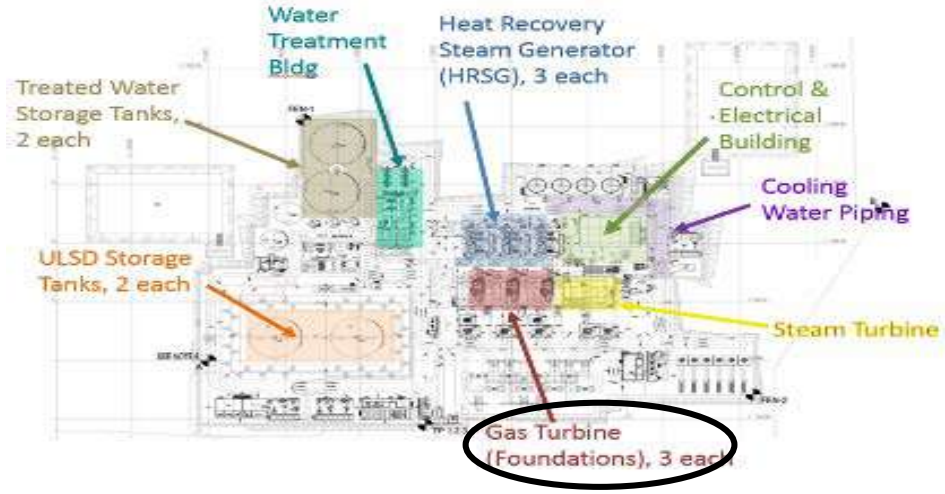
HRSG 1-3: Installation of the Inlet Duct Insulation Steel Structure and casing is ongoing



General Manager's Report

Ukudu Power Plant Construction Status

Gas Turbines & Generators



Combustion Turbine 2

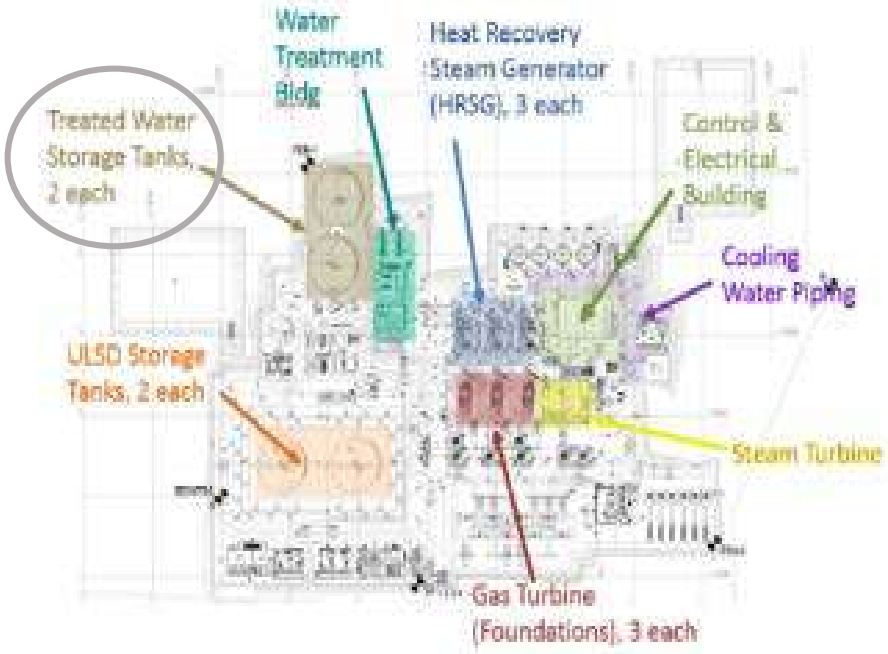


GTG Building – Cable pulling and termination work is ongoing



General Manager's Report

Ukudu Power Plant Construction Status



Treated Water Storage Tanks:

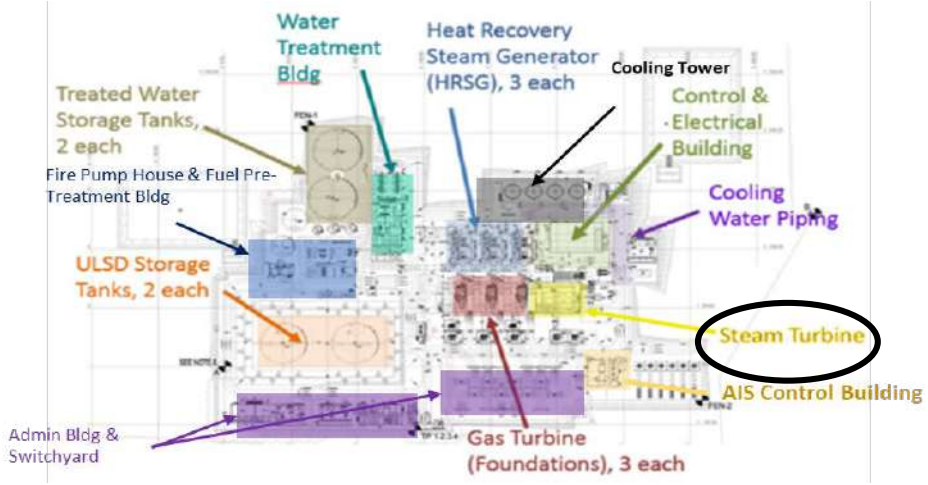
Treated Water Tank A – 5 Courses in place

Treated Water Tank B – 6 Courses in place

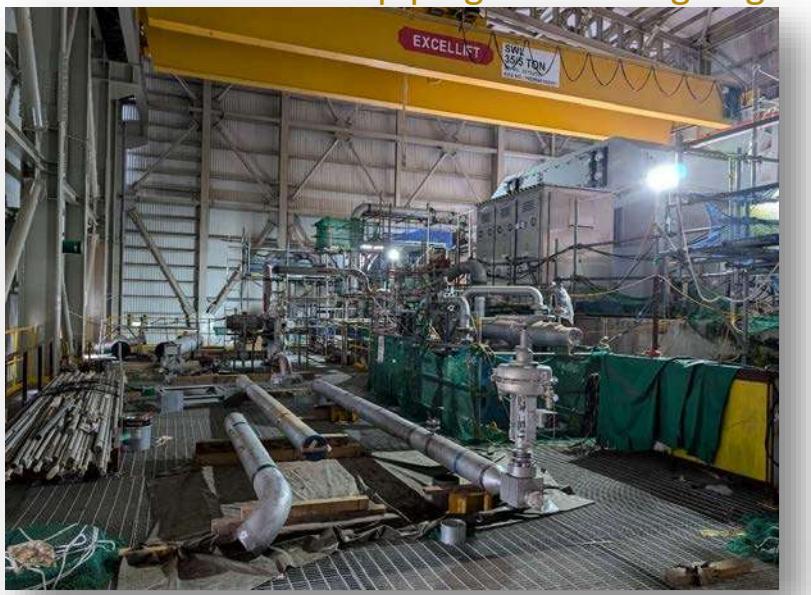


General Manager's Report

Ukudu Power Plant Construction Status



Steam Turbine piping work is ongoing

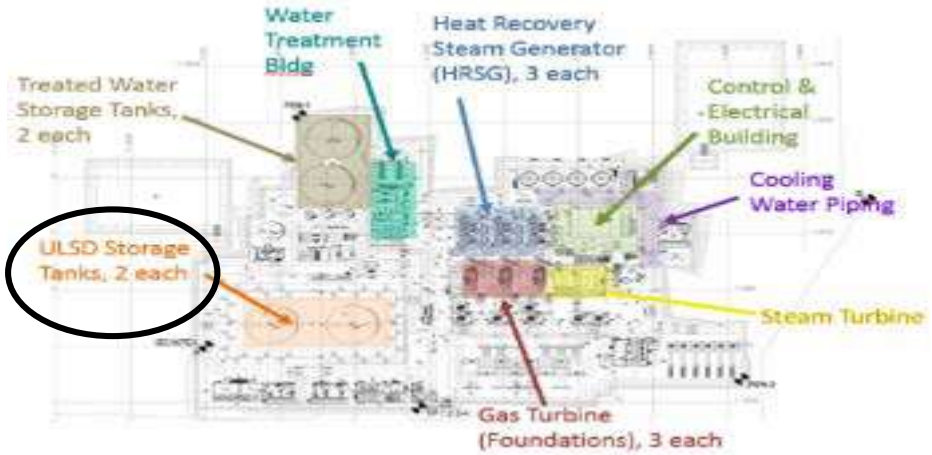


Steam Turbine & Generator Building – Piping installation work is ongoing



General Manager's Report

Ukudu Power Plant Construction Status

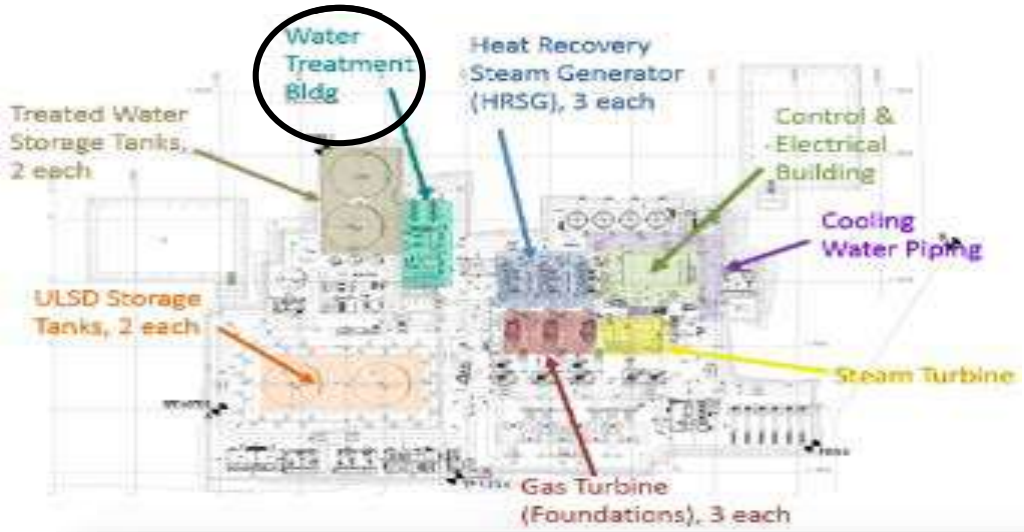


ULSD Storage Tanks – Hydro-testing work is completed for both ULSD Tanks. Construction of containment walls is ongoing



General Manager's Report

Ukudu Power Plant Construction Status



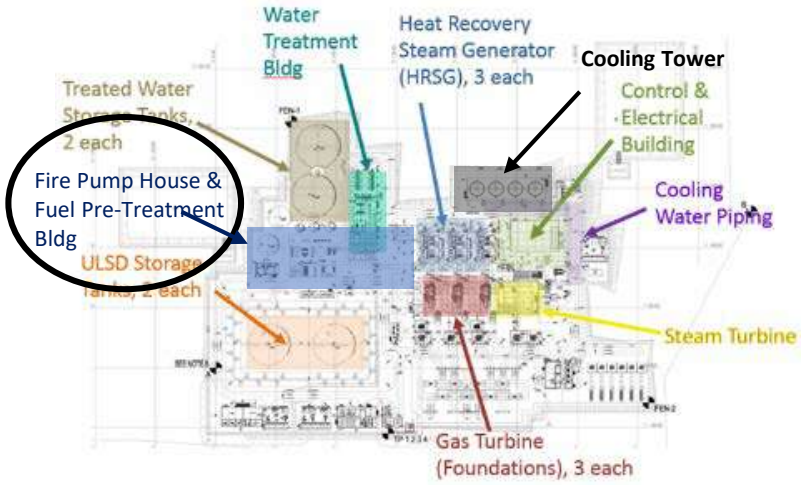


Water Treatment Building – Piping and Cable installation work is ongoing



General Manager's Report

Ukudu Power Plant Construction Status



Fire Fighting Tank: Fire tank has been completed and filled with water.

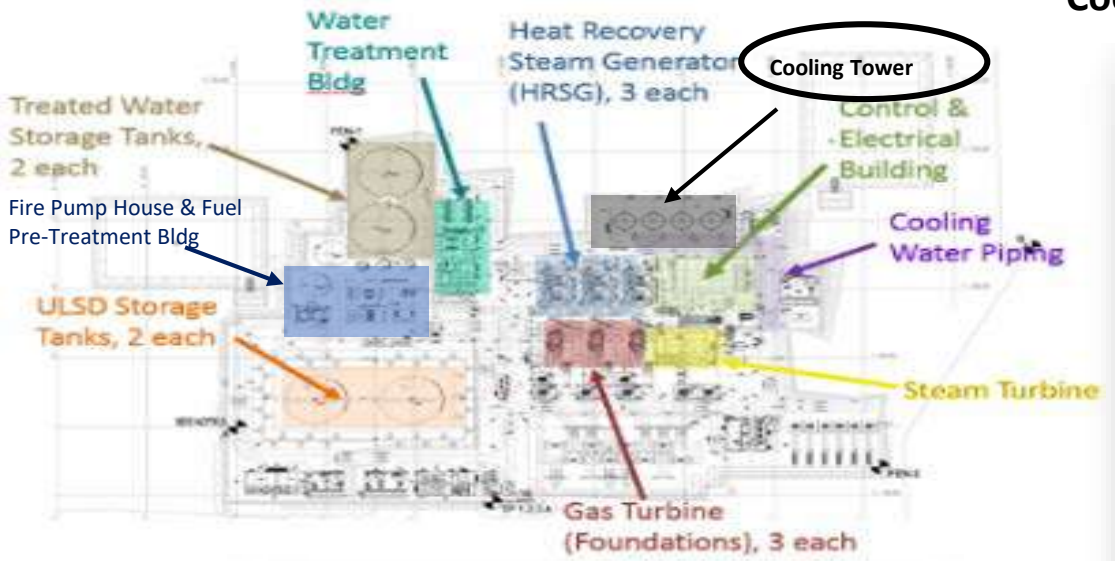


Fire Loop Piping is nearly completed



General Manager's Report

Ukudu Power Plant Construction Status



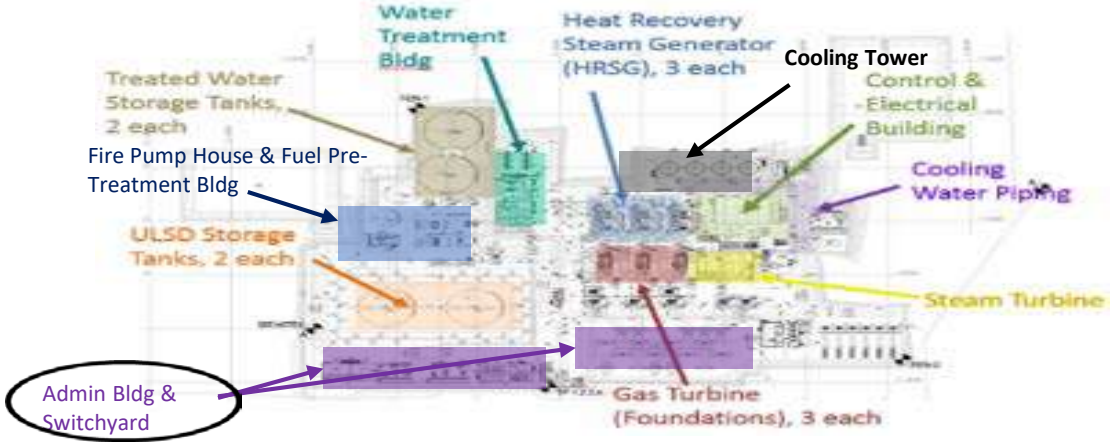


Cooling Tower & Basin – Corrugated panel and Fan Deck installation is ongoing



General Manager's Report

Ukudu Power Plant Construction Status



Harmon Substation – Successfully energized H-503

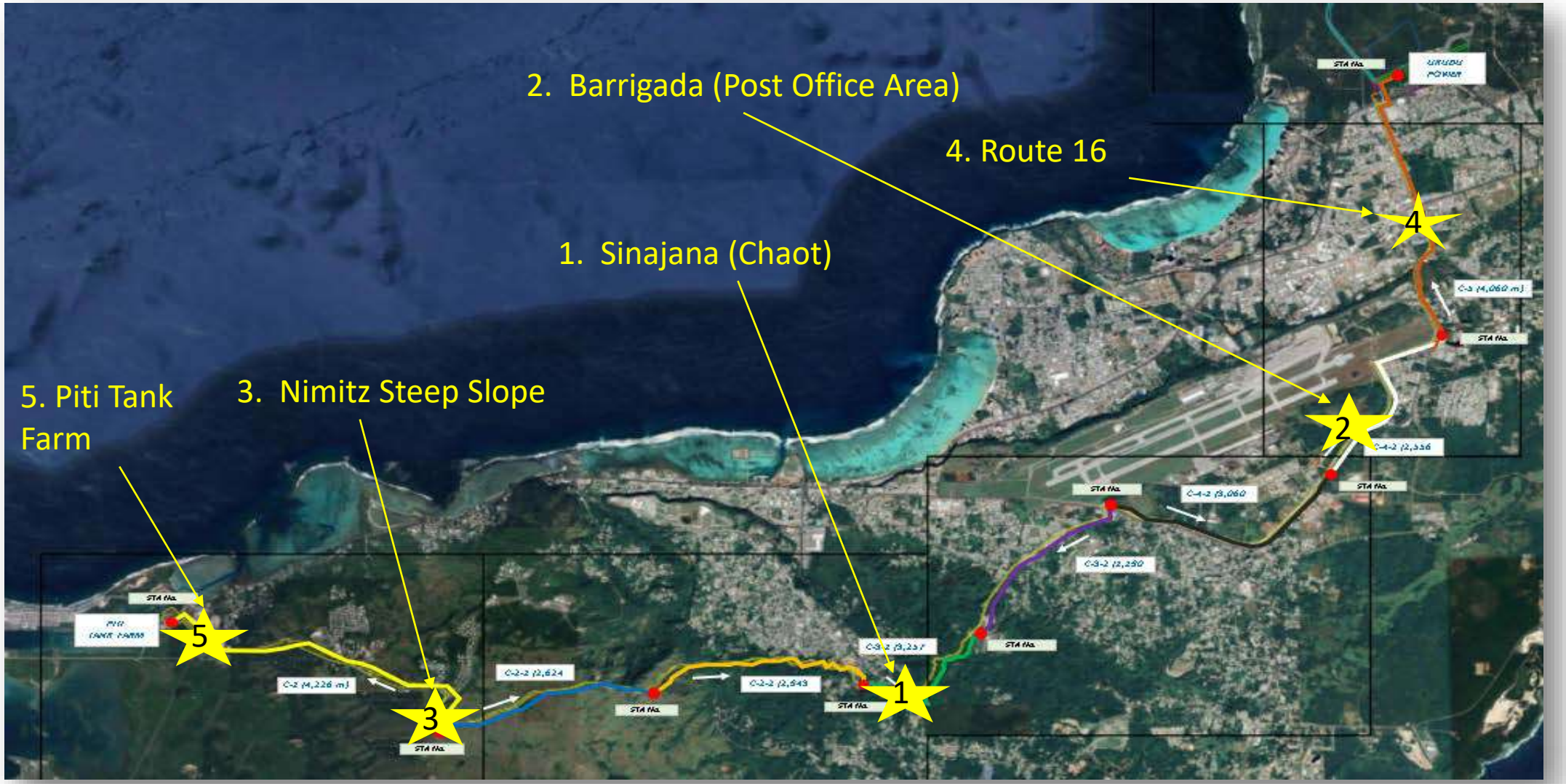


AIS Control Room observations are ongoing



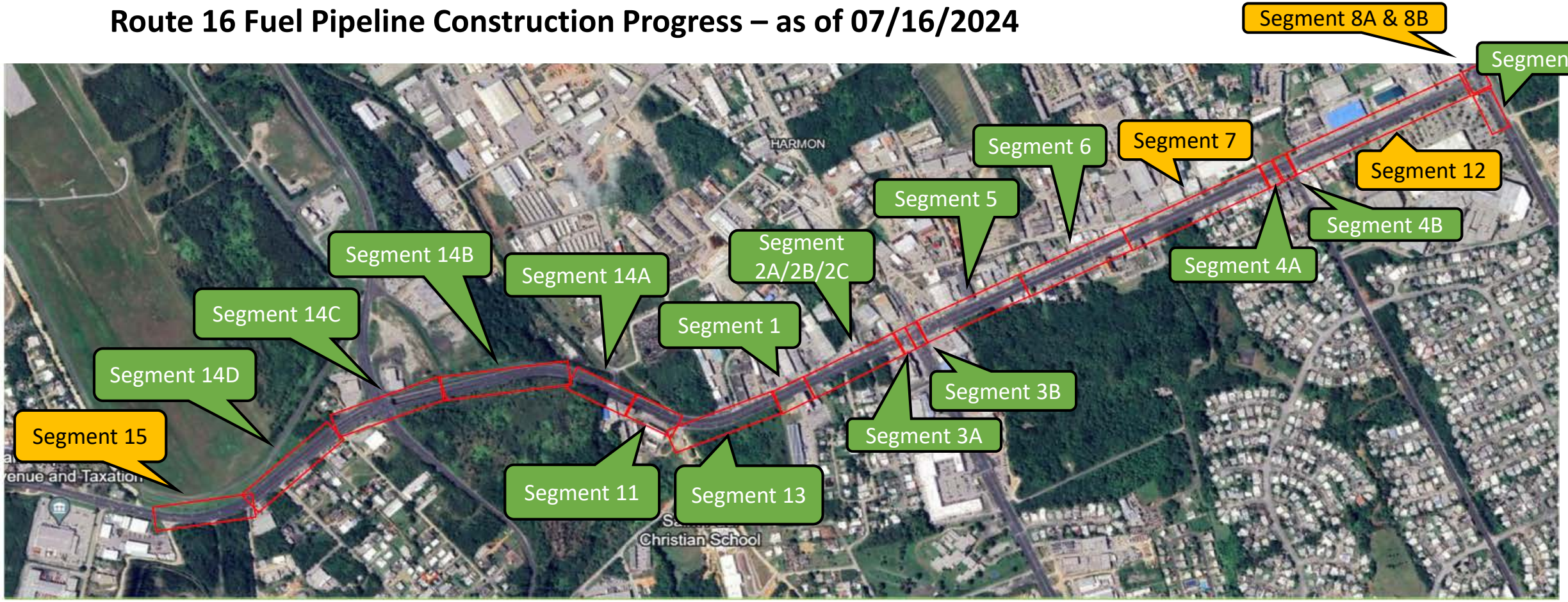
General Manager's Report

Fuel Pipeline Construction Status



General Manager's Report

Route 16 Fuel Pipeline Construction Progress – as of 07/16/2024



= Pending
= Ongoing
= Completed

ROUTE 16 TO ROUTE 1
STA. 19+873 TO STA.23+230
LENGTH = 3357 METERS

General Manager's Report

Fuel Pipeline Construction Status

1. Sinajana/Chaot area

Pressure test of pipeline segment from Chaot area to Barrigada Post Office was completed.



2. Barrigada (Post Office)

GPA-DUP discussing how to proceed with the existing Tanguisson line near the Post Office.





General Manager's Report

Fuel Pipeline Construction Status

3. Nimitz Hill

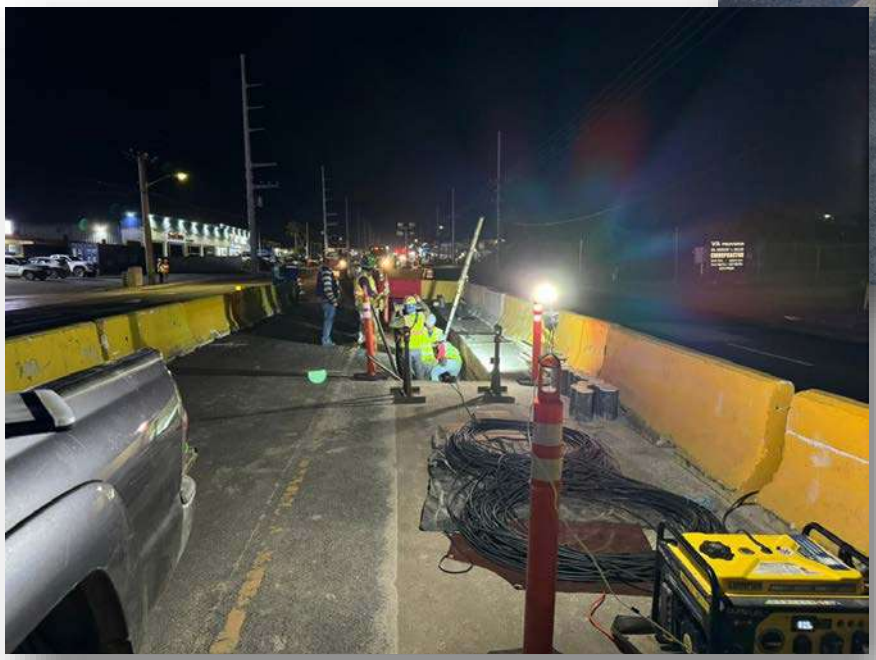
Above ground pipeline installation is in progress.



4. Route 16

Pipeline installation is nearly completed. Backfilling and road restoration is ongoing.





General Manager's Report

Fuel Pipeline Construction Status

5. Route 1 - Piti Tank Farm

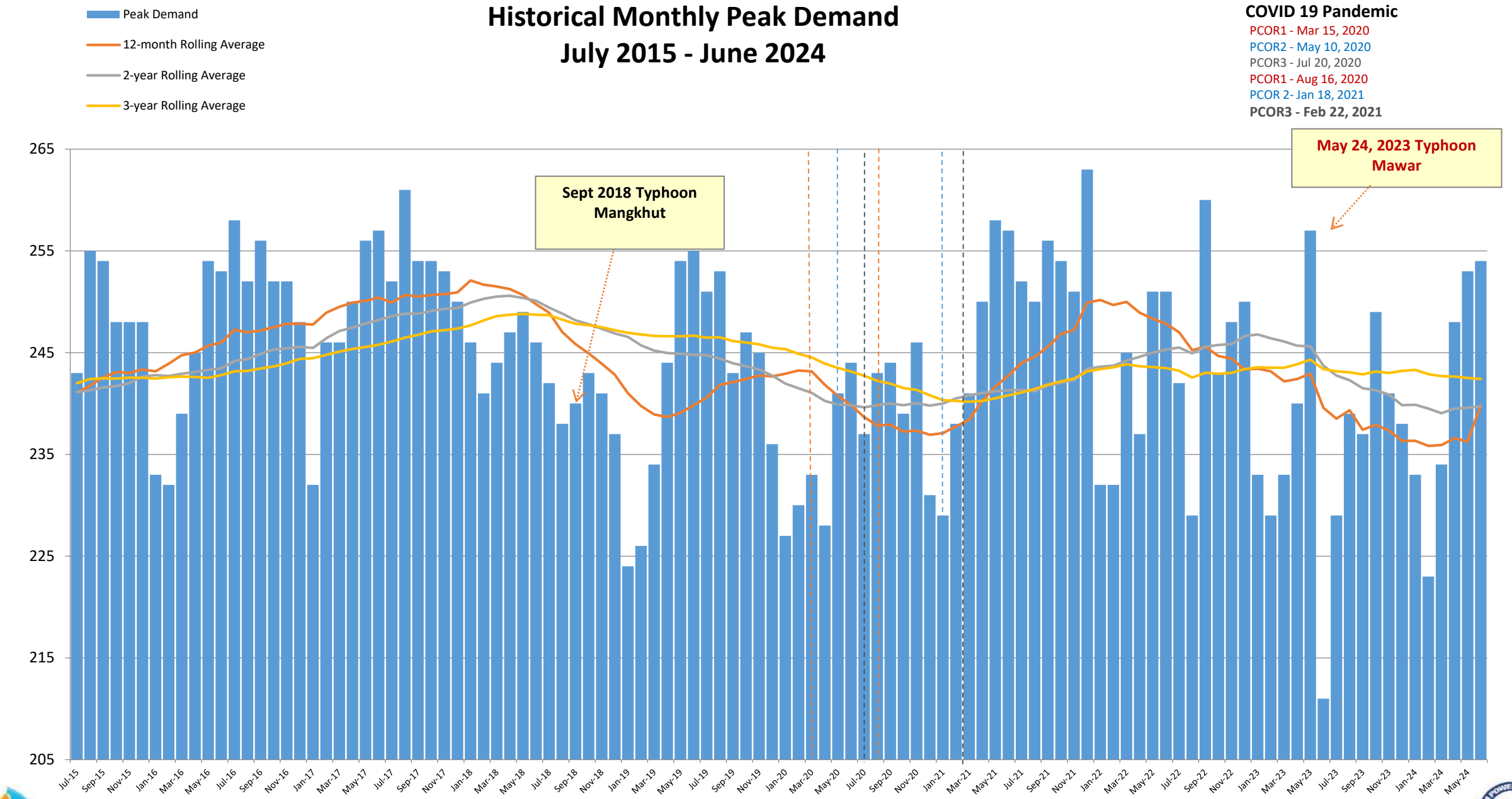
Pipeline installation is ongoing along route 1 towards the Piti Tank Farm. Installation work is also ongoing within the Piti Tank Farm.





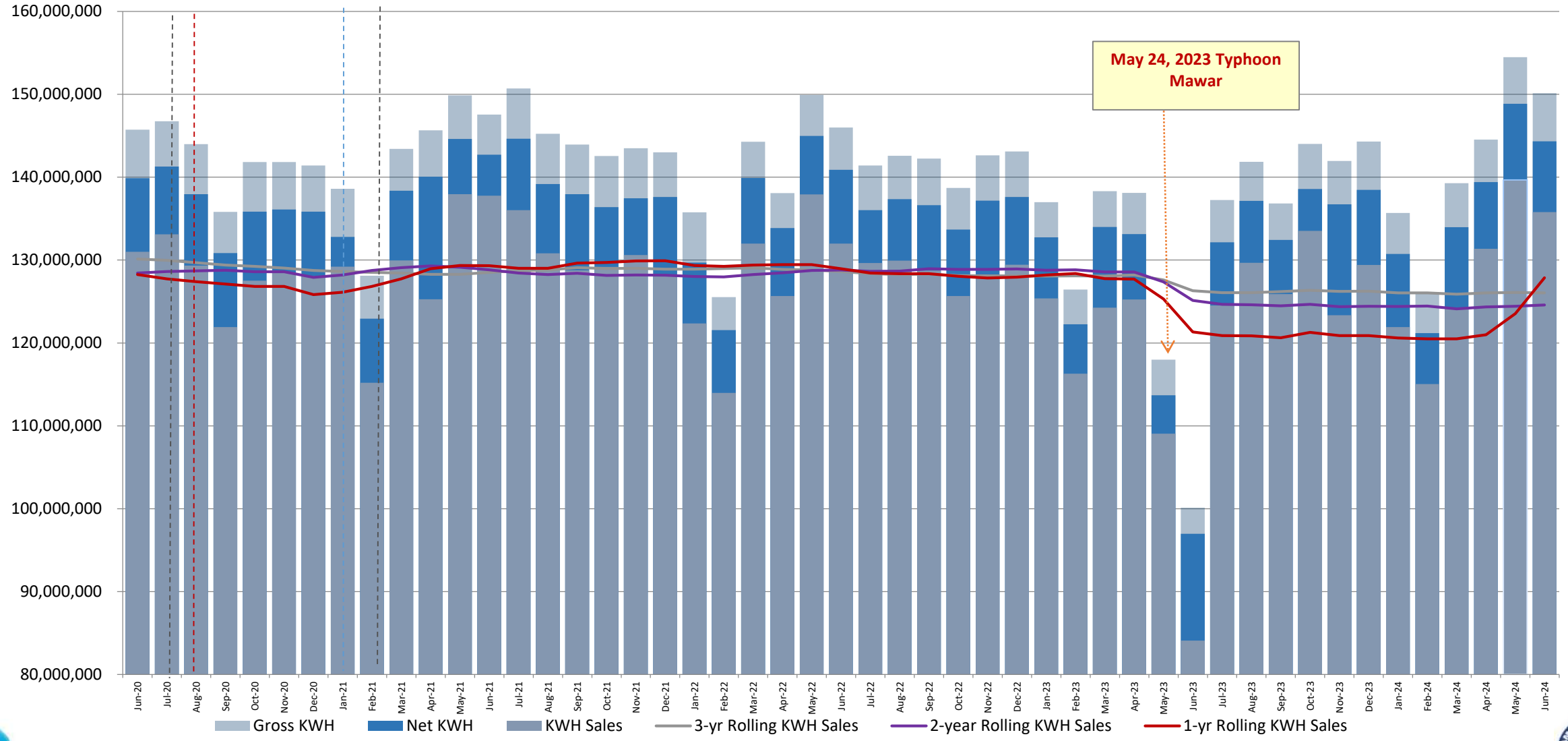
Generation KPIs
June 2024

Historical Monthly Peak Demand
July 2015 - June 2024



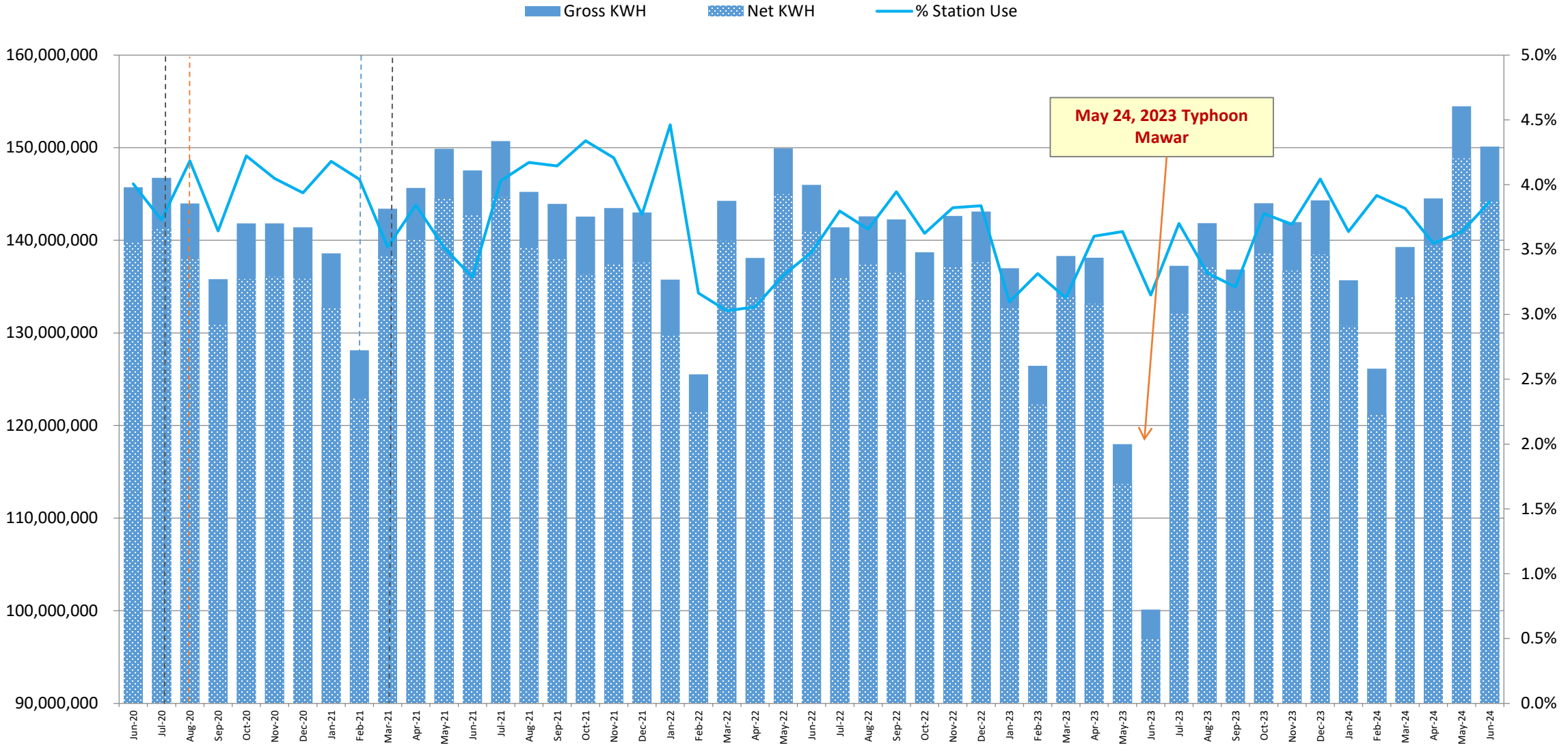
Historical KWH Sales
June 2020 - June 2024

COVID 19 Pandemic
PCOR3 - Jul 20, 2020
PCOR1 - Aug 16, 2020
PCOR 2- Jan 18, 2021
PCOR3 - Feb 22, 2021

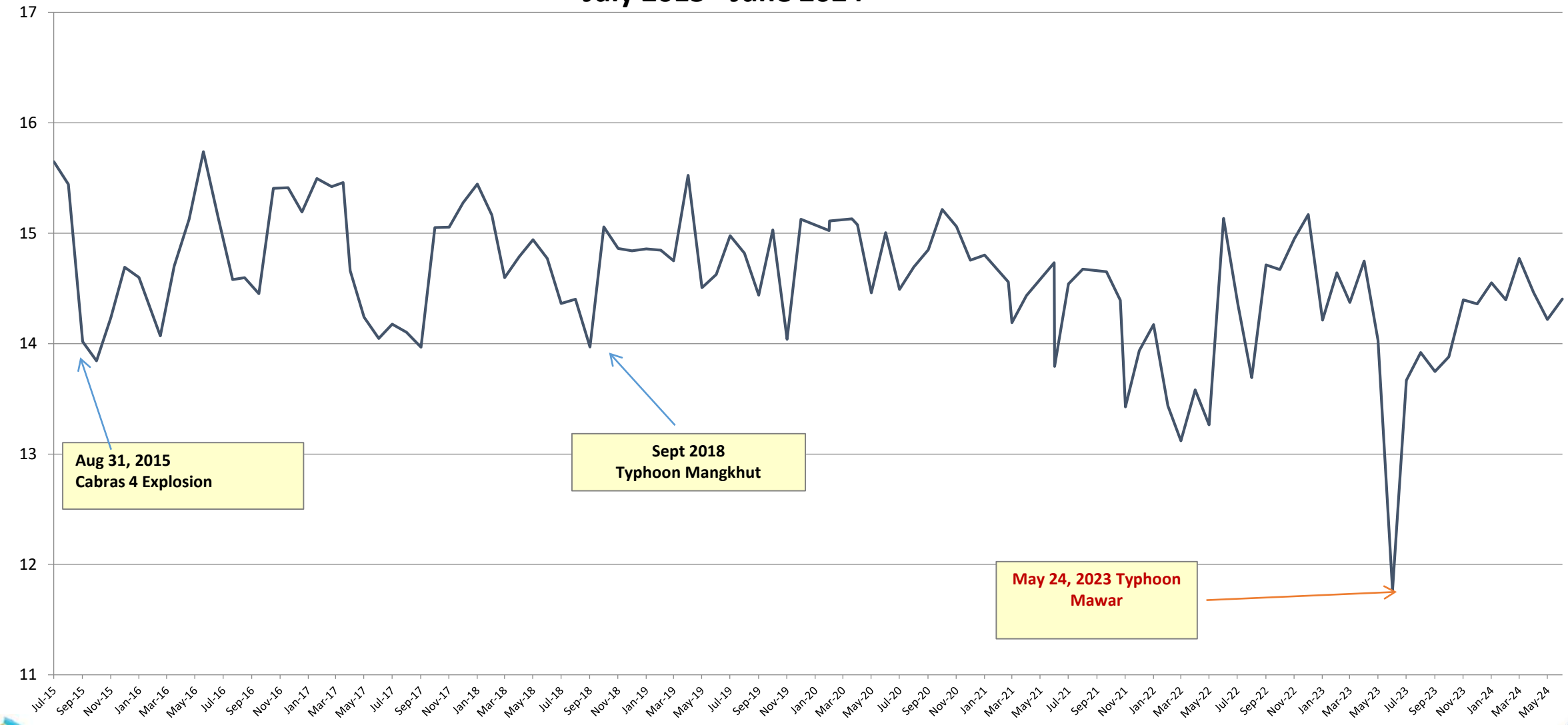


Gross and Net Generation (KWH)
June 2020 - June 2024

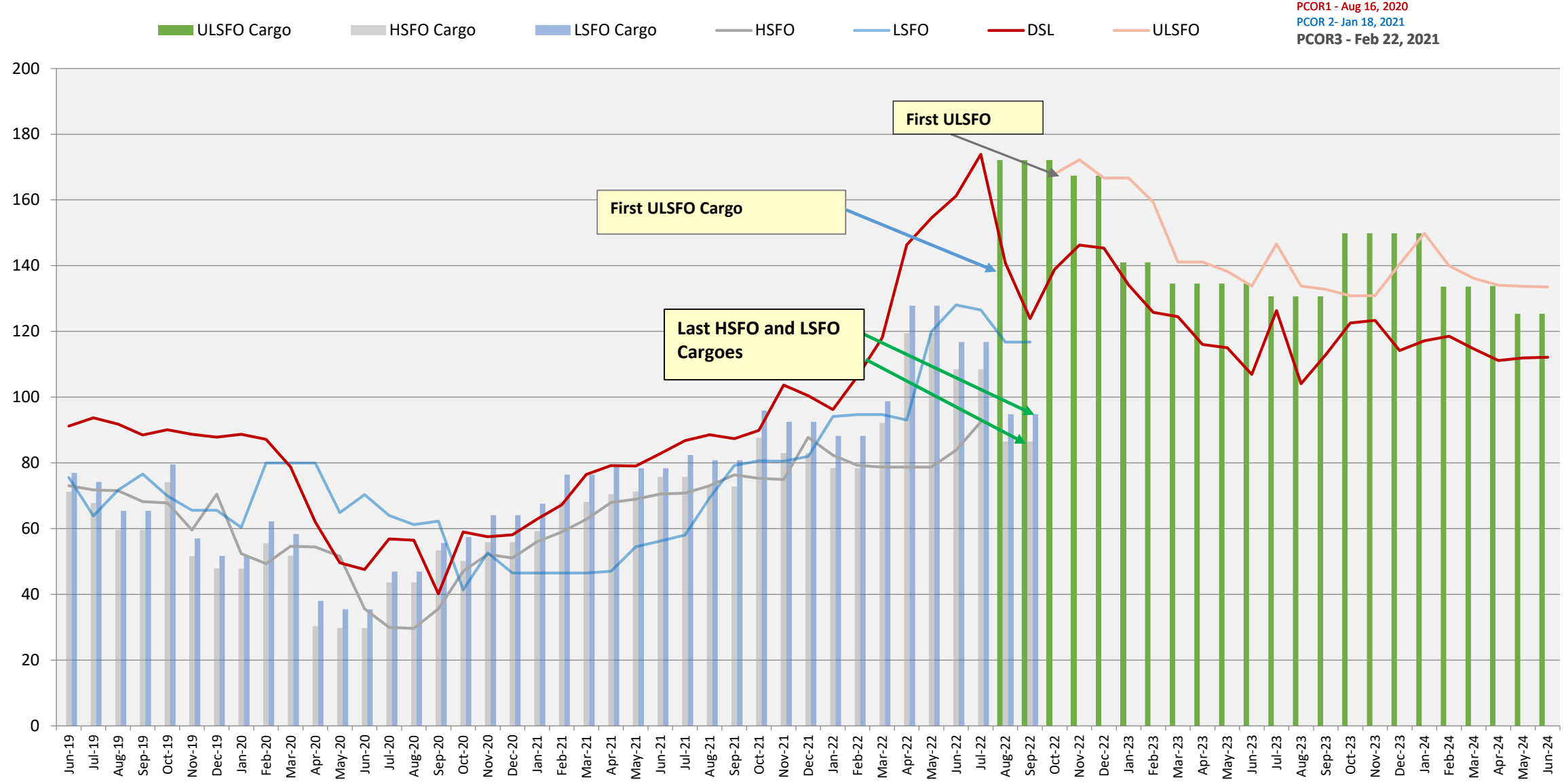
COVID 19 Pandemic
PCOR3 - Jul 20, 2020
PCOR1 - Aug 16, 2020
PCOR 2- Jan 18, 2021
PCOR3 - Feb 22, 2021



SYSTEM GROSS HEAT RATE
(KWH/Gal)
July 2015 - June 2024



Fuel Cargo and Fuel Consumption Costs ($/bbl)
June 2019 - June 2024



ISSUES FOR DECISION

GPA Resolution No. FY2024-24

Relative to Authorizing GPA Management to Overhaul Piti 7

What is the project's objective? Is it necessary and urgent?
GPA has operated and maintained Piti 7 since December of 2017 after the completion of a 20-year contract with TEMES. Piti 7 has over 35,342 hours of operating hours since its last major overhaul was completed and is due for a turbine and generator overhaul. The 40MW plant provides necessary reserves for baseload outages and peak demand support and will continue to be a necessary reserve capacity after the commissioning of the Ukudu Power Plant. Piti 7 is under the TEMES PMC contract which manages the procurement and contracts for Piti 7.

Where is the location?
Piti 7 Power Plant in Piti, Guam

How much will it cost?
The estimated costs for the turbine and generator overhauls for parts and labor is $3.5M.

When will it be completed?
The overhauls are planned for FY 2025

What is its funding source?
Revenue funded

The RFP/BID responses:
N/A

GPA Resolution No. FY2024-25

Relative to Authorizing the Constructing the New T&D Facility

What is the project's objective? Is it necessary and urgent?

A new typhoon proof concrete building is required to replace the old and worn steel frame buildings that support the Transmission & Distribution operations which include the T&D Administration, Overhead, Underground, Substation, Meter/Relay and Operators sections. In addition, the building provides a permanent solution for a backup site for Power System Control Center and Information Technology systems. A design for the building was completed by Rim Architects in 2021.

Where is the location?

The new building will be built on the existing GPA T&D Lot No. 10122-13-2 located in Dededo.

How much will it cost?

The construction estimate in 2021 was $14,020,000 and $833,000 for furniture, fixtures and office equipment, totaling over $ 14,853,000. GPA estimates the cost today to be $17,200,000 assuming a 5% increase per year.

When will it be completed?

It is estimated that the new building will require 2-3 years from initial procurement to construction completion.

What is its funding source?

Revenue funded. GPA intends to reserve funds over the 2-3 year period from its Capital Improvement Project funds for this project.

The RFP/BID responses:

N/A



GPA Resolution No. FY2024-25

Relative to Authorizing the Constructing the New T&D Facility

Existing Structures:

T&D Compound - Main Building



T&D Compound - Meter Shop



GPA Resolution No. FY2024-20 / GWA Resolution 17- FY2024

Relative to the Creation and Approval of the Position Classification Specification for the Legal Analyst Position

What is the project's objective and is it necessary and urgent?
The absence of a Legal Analyst position hinders the ability of GWA and GPA legal counsels to prepare legal documents, conduct research and case preparation, stay informed on rules of practice before courts and adjudication bodies, and interview clients and witnesses. By creating the Legal Analyst position specifically for GWA and GPA, the minimum qualification and illustrative examples of the position would provide greater flexibility to accomplish the overall goals and key performance indicators for the legal section for both utilities.

Where is the location?
The Legal Analyst position is organizationally based with the Legal Division within the Guam Waterworks Authority and the Guam Power Authority.

How much will it cost?
The proposed pay ranges and demonstration of compliance with §6301 of this Title: GWA's compensation plan was authorized by P.L. 28-159 and approved by the CCU in October 2007. The proposed compensation follows the Strategic Pay Plan Methodology. The proposed salary range to fill the position is as follows:

Legal Analyst
GWA (25th Market Percentile: 2022 Market Data)
Minimum: $61,152.00 per annum **/** $29.40 per hour
Maximum: $63,635.00 per annum **/** $30.59 per hour

Legal Analyst
GPA (30th Market Percentile: 2022 Market Data)
Minimum: $62,199.57 per annum **/** $29.90 per hour
Maximum: $64,725.12 per annum **/** $31.12 per hour

GPA Resolution No. FY2024-20 / GWA Resolution 17- FY2024

Relative to the Creation and Approval of the Position Classification Specification for the Legal Analyst Position

Continued…

When will it be completed?
The petitions shall be posted on the agency, department, or public corporation's website for ten (10)days (except Saturdays, Sundays, and government of Guam holidays). After the posting, the General Manager shall forward the petition along with evidence of his compliance with 4GCA, Chapter 6, §6303.1(a), to the governing board or commission who, if they approve the same, shall approve the petition by resolution and file the petition and resolution for records with the Director of Administration and the Legislative Secretary.
No new position may be filled until after compliance with the provision of this Section and thirty (30)days have elapsed from the filing date with the Legislative Secretary.
Resolution 17-FY2024 (GWA) and Resolution FY2024-20 (GPA) - Relative to the Approval of the Creation of the Legal Analyst Position in the Classified Status and to Add to GPA's and GWA's Certified, Technical, and Professional List of Positions. Page 2

What is the funding source?
GWA and GPA are responsible for the funding available for these positions and for ensuring compliance with all applicable laws, rules, and regulations regarding the creation, filling, and retention of positions in certified, technical, and professional positions. The funding of this position has no financial impact on the Government of Guam General Fund.

The RFP/BID responses (if applicable):
Not Applicable